



# SPECIALISTS ON CALL

Effective *Solutions* to the Specialty Physician Shortage



# Acute Stroke and Telemedicine

- ◆ Colin T. McDonald, MD

- ◆ Founder/Chief Medical Officer  
Attending Physician, Specialists On Call, Inc.  
Boston, MA and Los Angeles, CA
- ◆ Neurologica, Inc., Danvers, MA



# Past Clinical Disclosures

- ◆ Attending Physician  
Stroke & Neurocritical Care Service  
Massachusetts General Hospital  
Harvard Medical School  
(1997 to 2002)
- ◆ Attending Physician  
Stroke Director  
South Shore Hospital (MA)  
(2002 to 2006)



# SPECIALISTS ON CALL, INC. (SOC)

- ◆ **SPECIALISTS ON CALL, INC. (SOC)** is a physician-led telemedicine company committed to improving the care of emergency neurology patients.
- ◆ **SOC provides:**
  - ◆ Multiple Emergency Specialist Services: **Neurology**
  - ◆ real-time telemedicine infrastructure, support and services
  - ◆ turnkey specialty implementation
  - ◆ highest quality specialist consultation services
  - ◆ ***First and only* free-standing Teleneurology provider to receive JCAHO accreditation**



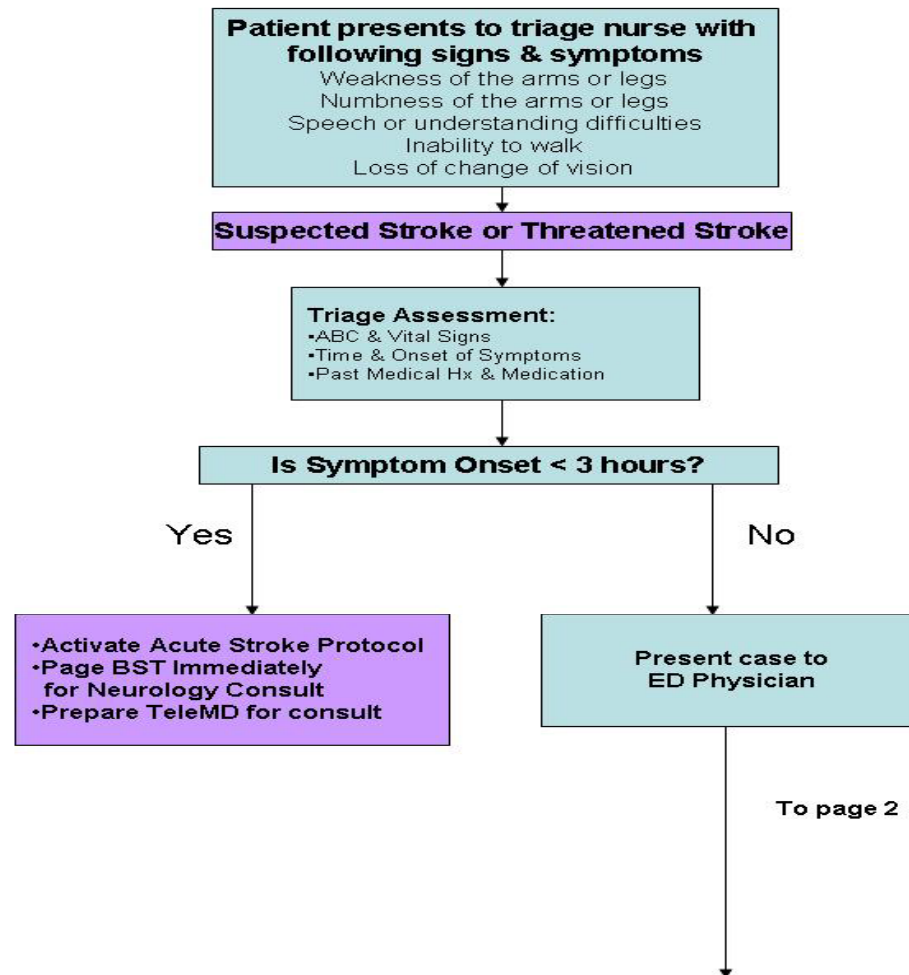
# SOC Timeline

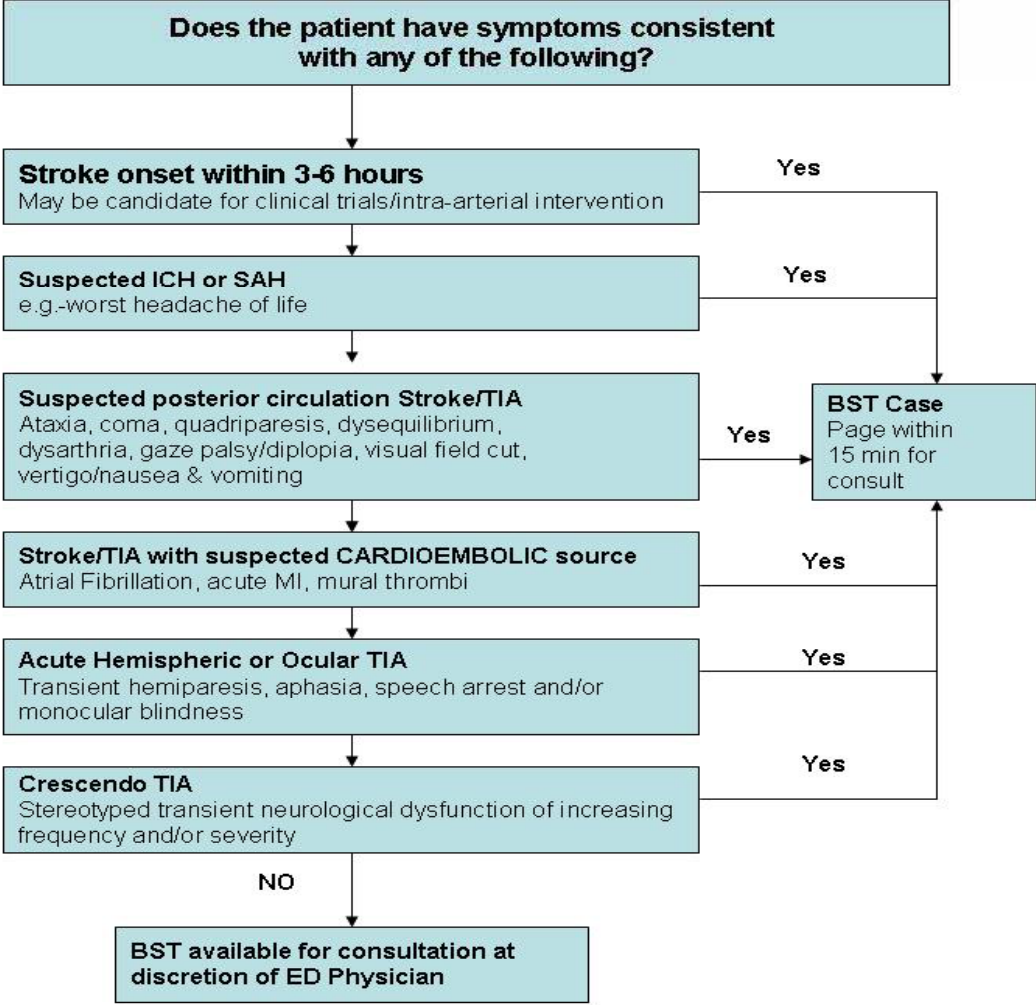
- ◆ Brain Saving Technologies, LLC (2003)
- ◆ Brain Saving Technologies, Inc. (2004)
- ◆ Massachusetts Telephysicians (2005)



# SOC Triage Protocol

## Brain Saving Technologies ED Triage Protocol





**BST available for other neurological emergencies at discretion of ED Physician**  
 (e.g. 1<sup>st</sup> seizure, status epilepticus, cord compression, Guillane Barre)



# SOC Clinical Philosophy

- ◆ If a hospital needs help to administer acute stroke therapies, it probably also needs advice and assistance for other neurological emergencies.
- ◆ TIA is a threatened stroke and should be viewed as a neurological emergency.
- ◆ It is easier to prevent the next stroke than it is to treat the present stroke.



# SOC Clinical Protocol

- ◆ Call for patients that you know are having a neurological emergency. Call for patients that you worry might be having a neurological emergency.
- ◆ Every patient with a neurological emergency has a neurological problem. Not every patient with a neurological problem has a neurological emergency.
- ◆ Every case will begin with a conversation doctor to doctor and phone to phone.
- ◆ Not every case will end with a videoconference.



# Emergency Neuro Care Center

**Internet Monitor**      **Video Monitor**      **CT Monitor**



**CT Workstation**



# ED Video Conferencing Unit

## Vide Conferencing

Today's most advanced videoconferencing codec with remote control and a 23 inch lcd high resolution display.



## Mobile

Lockable wheels for stationary or mobile usage. Push handle on back makes this unit easy to navigate in the Emergency Room.

## UL2601-1 Approved Medical Device

This device is UL2601-1 approved with a specialized speaker designed for the hospital environment.

## Additional Notes:

Full warranty on all components.  
24/7 customer support service.



# SOC Timeline

- ◆ Brain Saving Technologies, LLC (2003)
- ◆ Brain Saving Technologies, Inc. (2004)
- ◆ Massachusetts Telephysicians (2005)
- ◆ The Joint Commission (2006)
- ◆ Specialists On Call, Inc. (2007)



# SOC Client Hospitals (52)

- ◆ MA (2005) 9
- ◆ NJ (2006) 12
- ◆ FL (2007) 15
- ◆ TX (2007) 14
- ◆ VA (2008) 2



# The SOC Experience: March 1 – August 31, 2008

- ◆ Greater than 1500 Emergency Neurology Consults.
- ◆ Majority were presumptive Cerebrovascular Emergencies (including ICH) ~ 70 %.



# The SOC Experience: March 1 – August 31, 2008

## ◆ *Other* Emergency Neurology Consults:

Seizure (7%)

Encephalopathy (5%,

Migraine (5%)

Syncope (2%)

Vestibulopathy (2%)

Transient Global Amnesia (1%)

Tumor (1%)...



# The SOC Experience: March 1 – August 31, 2008

- ◆ Potential thrombolytic candidates were all patients presented to an Emergency Neurologist less than 3 hours from onset of serious or debilitating stroke symptoms.



# The SOC Experience:

## March 1 – August 31, 2008

- ◆ **Clear Opportunity:** tPA delivered to 59% of patients presenting with Acute Ischemic Stroke (147).
- ◆ **Clear and Future Opportunity:** tPA delivered to 19% of patients presenting with Acute + Subacute Ischemic Stroke (466).
- ◆ **Clear and Potential Opportunity:** tPA delivered to 24% of patients presenting with Acute Ischemic Stroke + Acute Threatened Stroke (356).
- ◆ **Total Clear, Potential, and Future Opportunity:** tPA delivered to 10% of patients presenting with Acute + Subacute Ischemic Stroke + Threatened Stroke (833)



# Lessons Learned

- ◆ Most emergency neurology happens in the emergency department.
- ◆ Telemedical Neurology is different than but Complimentary to Bedside Neurology.
- ◆ Feedback from patients and families has been overwhelmingly positive.



# Emergency Neurology

## Client Expectations:

- ◆ Rapidly Available
- ◆ Reliable
- ◆ Easy to use
- ◆ Clinically Consistent
- ◆ Clinically Useful



# Emergency Neurology

## Physician Staffing Requirements:

- ◆ Clinically Excellent
- ◆ Clinically Experienced
- ◆ Rapidly Available
- ◆ Reliable
- ◆ Redundant
- ◆ Technologically Capable
- ◆ Clinically Cohesive



# Emergency Neurology

## SOC Practice Requirements:

- ◆ Geographically Distributed Physicians.
- ◆ Internet Based Connectivity.
- ◆ Location Limited Practice Venues.

*“Getting the right doctor to the right patient at the right time.”*



# Continuum of Care

 <b>Neuro-Critical Care Recommendations</b>		
ALLERGIES: _____ HEIGHT: _____ WEIGHT: _____		Patient Identification
DATE	TIME am/pm	tPA ACUTE ISCHEMIC STROKE RECOMMENDATION SET
		<ul style="list-style-type: none"> <li>■ Checklist for Administration of Thrombolytic Therapy for Acute Ischemic Stroke completed</li> <li>■ Admit to a Critical Care Unit</li> <li>□ Total Activase (tPA) dose _____ (0.9 mg per kg – not to exceed 90 mg)                      tPA bolus dose _____ mg over one minute (10%)                      tPA dose _____ mg continuous IV infusion over sixty minutes. When the volume alarm sounds, add 20 cc of N/S to the bottle and infuse at the rate of infusion (90%).</li> <li>■ <b>No Anti-platelet agents, Coumadin or Heparin for 24 hours</b></li> <li>■ <b>Compression boots to both legs</b></li> <li>■ <b>Repeat head CT scan in 24 hours</b></li> </ul> <p><b>TREATMENTS:</b></p> <ul style="list-style-type: none"> <li>■ NPO until speech evaluation and recommendations have been made</li> <li>■ Hourly intake and output</li> <li>■ Neurological and Vital Signs checked q 15 minutes x 2 hours, sq 30 minutes for 6 hours, and q 1 hour for 16 hours using non-invasive methods</li> <li>■ Notify physician                             <ul style="list-style-type: none"> <li>• if systolic B/P &gt; 160 or &lt; 110</li> <li>• if diastolic B/P &gt; 100 or &lt; 50</li> <li>• if BP outside of above parameters, monitor q 5 mins until additional orders are received</li> </ul> </li> <li>□ IV Fluids _____</li> <li>□ Guaiac all stools</li> <li>□ No Foley until _____ (date) _____ (time)</li> <li>□ No NG tube until _____ (date) _____ (time)</li> <li>□ No venipunctures or arterial punctures until _____ (date) _____ (time)</li> <li>□ <b>CBC, PTT, PT, INR, BMP (indicate date/time)</b> _____</li> <li>□ Oxygen _____</li> <li>□ <b>Other labs</b> _____</li> <li>■ Consult Neurology for stroke management post-tPA</li> </ul> <p><b>ACTIVITIES:</b></p> <ul style="list-style-type: none"> <li>■ Bed rest</li> </ul> <p><b>Physician's Signature Transcribed by RN Signature/Date/Time</b></p> <p>Name _____, MD                      (Please Print Physician Name)</p> <p>Name _____, RN      Date _____                      Time _____</p>

- Required
- Optional



# Clinical Pathways

- ◆ Standardized care protocols.
  - ◆ Decreased in-hospital morbidity.
  - ◆ Early rehabilitation assessments.
  - ◆ **Focused evaluations to reduce the risk of recurrent stroke.**
- 
- ◆ (California Acute Stroke Pilot Registry Investigators, The impact of standardized stroke orders on adherence to best practices. *Neurology* (2005) **65**: 360.)



# Benefit to Hospital System

- **SOC emergency consultation support in the ED delivers value for enterprise-wide stroke and neuroscience strategies**
  - allows rapid hub-spoke development and
  - qualifies all hospitals for stroke-center certification
  - provides effective on-site stroke treatment in all ED's
  - allows spoke hospitals to keep uncomplicated patients
  - provides very accurate transfer decisions as well as sophisticated notification of the need and basis for transfer, to the receiving doc
  - allows neuroscience director, supporting neurologists to focus upon advanced procedures and post-ED care



# SOC Structure

- ◆ Executive
- ◆ Finance
- ◆ Sales
- ◆ Operations
  - ◆ Licensing/Credentialing
  - ◆ Implementation
  - ◆ Physician Scheduling
  - ◆ Physician Paging (24/7)
  - ◆ Information Technology (24/7)
  - ◆ Clinical Support (24/7)
  - ◆ Quality Assurance
  - ◆ Physician Services



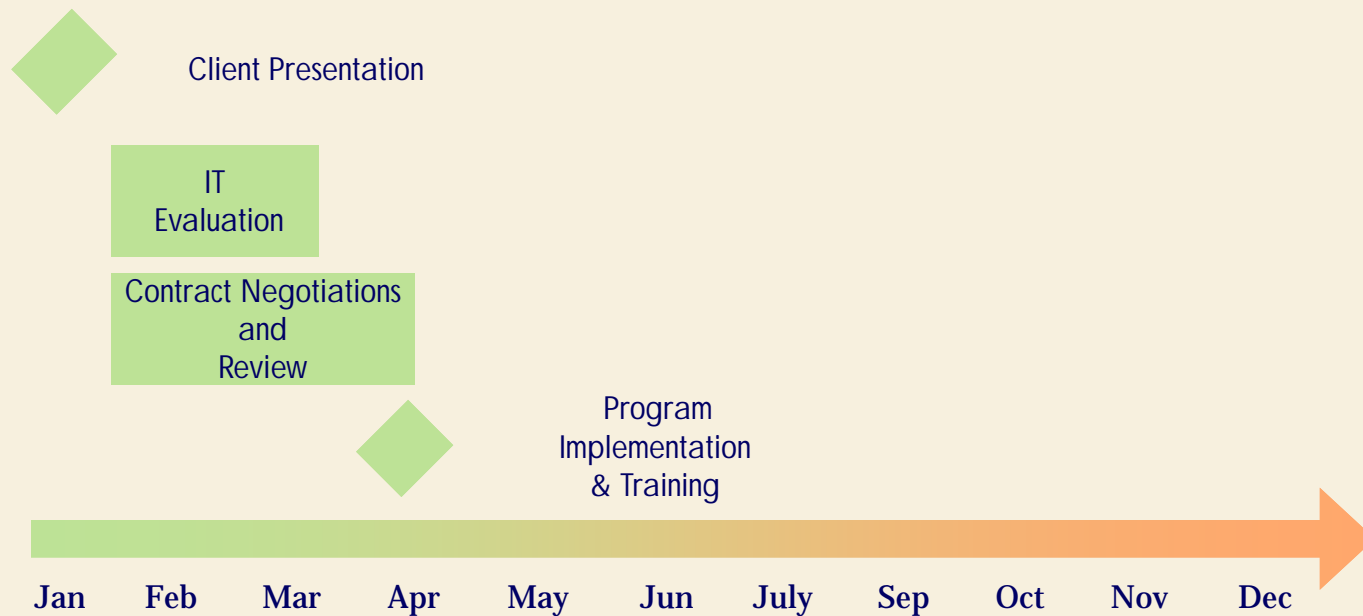
# Client Implementation

- ◆ Executive Buy In/Go-Letter
- ◆ Contracting
- ◆ Physician Education
- ◆ Credentialing
- ◆ Medical Records
- ◆ Information Technology
  - ◆ (Videoconferencing & Radiology)
- ◆ Staff Education/Go-Live



# Timeline For Most Programs

Most programs take 60-90 Days from start to implementation (including credentialing in most cases)



# SOC 2009/2010

- ◆ Emergency Neurology
- ◆ Emergency Pediatrics
- ◆ Emergency Psychiatry
- ◆ Emergency GI
- ◆ Network Consulting (**Ironworks™**)



# The Future of Emergency Neurology



# Thank You



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